

College of Science  
Department of Statistics & OR

OR 122  
Introduction to Operations Research

# Chapter 5:

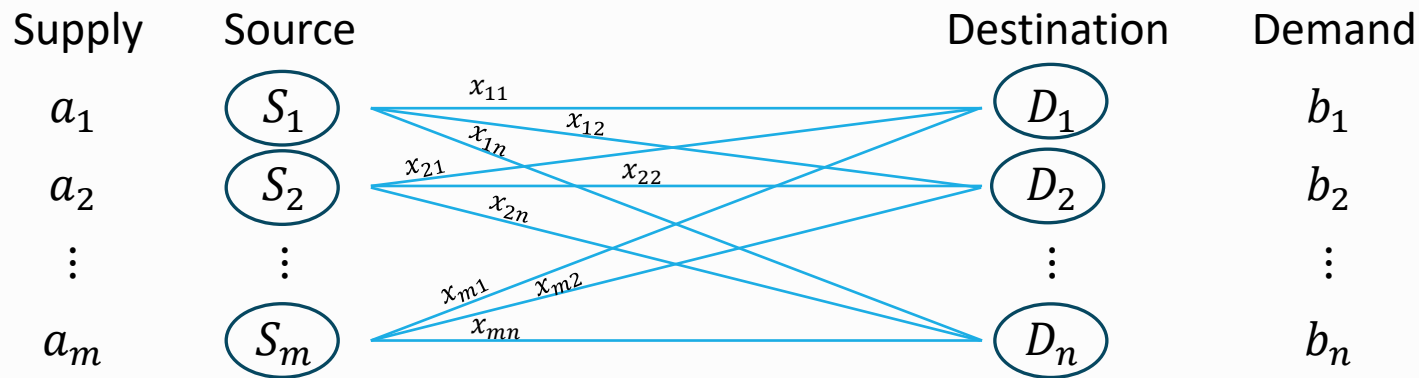
## Transportation Model

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**Note:** These class notes were originally prepared by Prof. Sameh Asker, Dr. Wael Al Hajailan, Dr. Adel Alrasheedi, and have been subsequently revised and improved by: Dr. Razan Alsehibani, Dr. Kholood Alyazidi and Alanoud Alzughaibi.

# Introduction

The transportation problem deals with a special class of linear programming problem in which the objective is to transport a single commodity from several sources to different destinations at a minimum total cost.



Mathematically, the transportation problem may be stated as a LPP as follows:

$$\text{Min Cost} = \sum_{i=1}^m \sum_{j=1}^n c_{ij} x_{ij}$$

$$\begin{array}{ll} \text{Capacity Constraint} & \longrightarrow \\ \text{Requirement Constraint} & \longrightarrow \end{array} \quad \text{s. t.} \quad \left\{ \begin{array}{ll} \sum_{j=1}^n x_{ij} \leq a_i & ; i = 1, 2, \dots, m. \\ \sum_{i=1}^m x_{ij} \geq b_j & ; j = 1, 2, \dots, n. \\ x_{ij} \geq 0 & ; i = 1, 2, \dots, m. \\ & ; j = 1, 2, \dots, n. \end{array} \right.$$

# Existence of feasible solution:

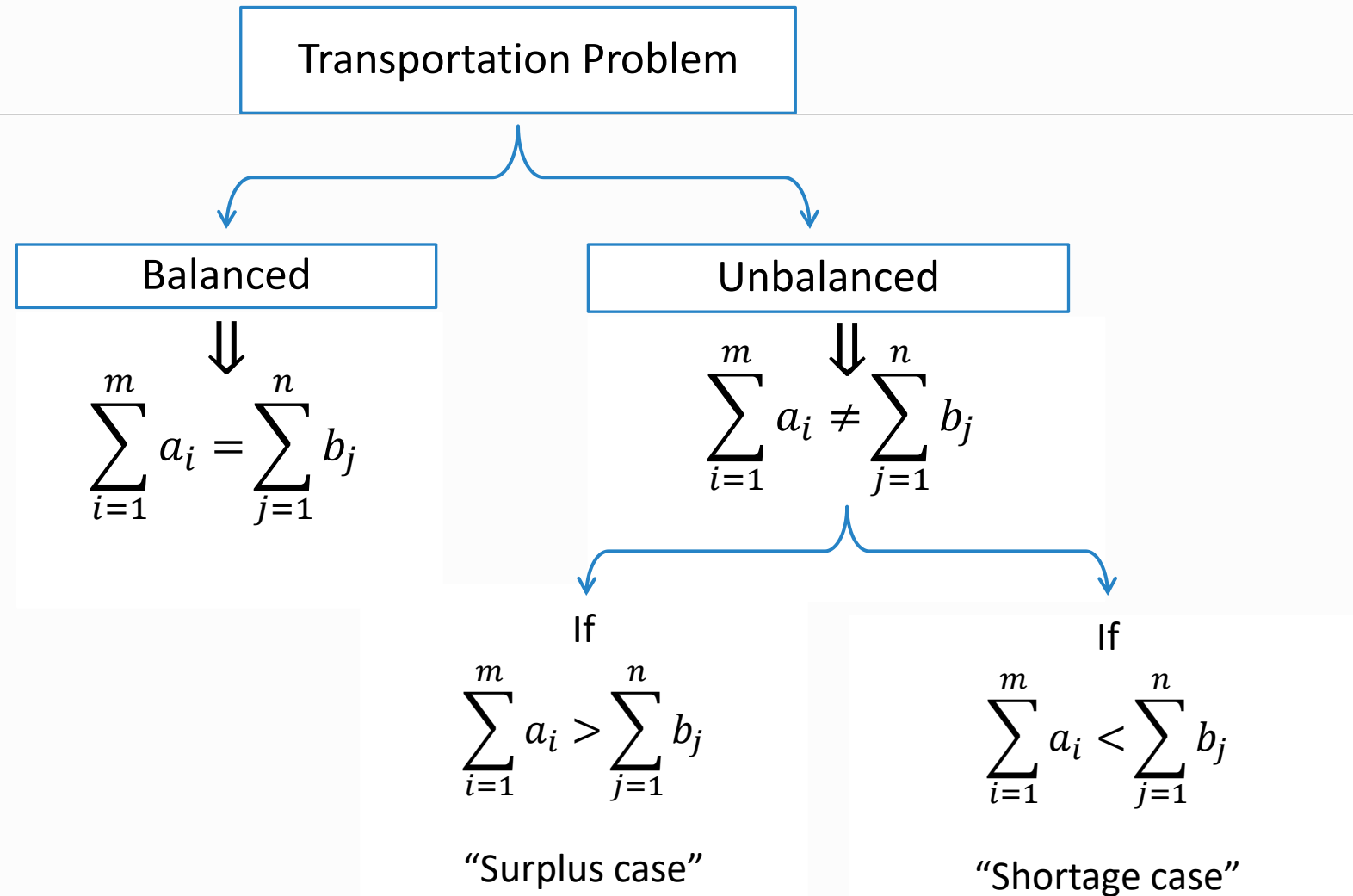
A necessary and sufficient condition for the existence of a feasible solution to the transportation problem is:

$$\sum_{i=1}^m a_i = \sum_{j=1}^n b_j$$

Which means that:

Total capacity = Total demand (or requiremnt)

# Types of Transportation Problem



Procedure for solving TP:

- 1) North-west Corner Rule (NCR).
- 2) Least-Cost method.
- 3) Vogel's Approximation.

In this chapter, we will present the first approach.

The algorithmic steps of (NCR):

**Step 1:** Select the north-west corner cell in the transportation table.

**Step 2:** Take the min between supply and demand.

**Step 3:** Adjust the supply and demand values.

The following examples show the application of this method.

# Transportation Table

Supply

|        |                      |                      |     |                      |          |
|--------|----------------------|----------------------|-----|----------------------|----------|
|        | $c_{11}$<br>$x_{11}$ | $c_{12}$<br>$x_{12}$ | ... | $c_{1n}$<br>$x_{1n}$ | $a_1$    |
|        | $c_{21}$<br>$x_{21}$ | $c_{22}$<br>$x_{22}$ | ... | $c_{2n}$<br>$x_{2n}$ | $a_2$    |
|        | $\vdots$             | $\vdots$             |     | $\vdots$             | $\vdots$ |
|        | $c_{m1}$<br>$x_{m1}$ | $c_{m2}$<br>$x_{m2}$ | ... | $c_{mn}$<br>$x_{mn}$ | $a_m$    |
| Demand | $b_1$                | $b_2$                | ... | $b_n$                |          |

$c_{ij}$ : The unit shipping (transportation) cost from source  $i$  to destination  $j$ .

$x_{ij}$ : The number of transported units from source  $i$  to destination  $j$ .

$i = 1, 2, \dots, m$  and  $j = 1, 2, \dots, n$ .

# Example

Suppose:

$$a_1 = 35, a_2 = 50, a_3 = 40.$$

$$b_1 = 45, b_2 = 20, b_3 = 30, b_4 = 30.$$

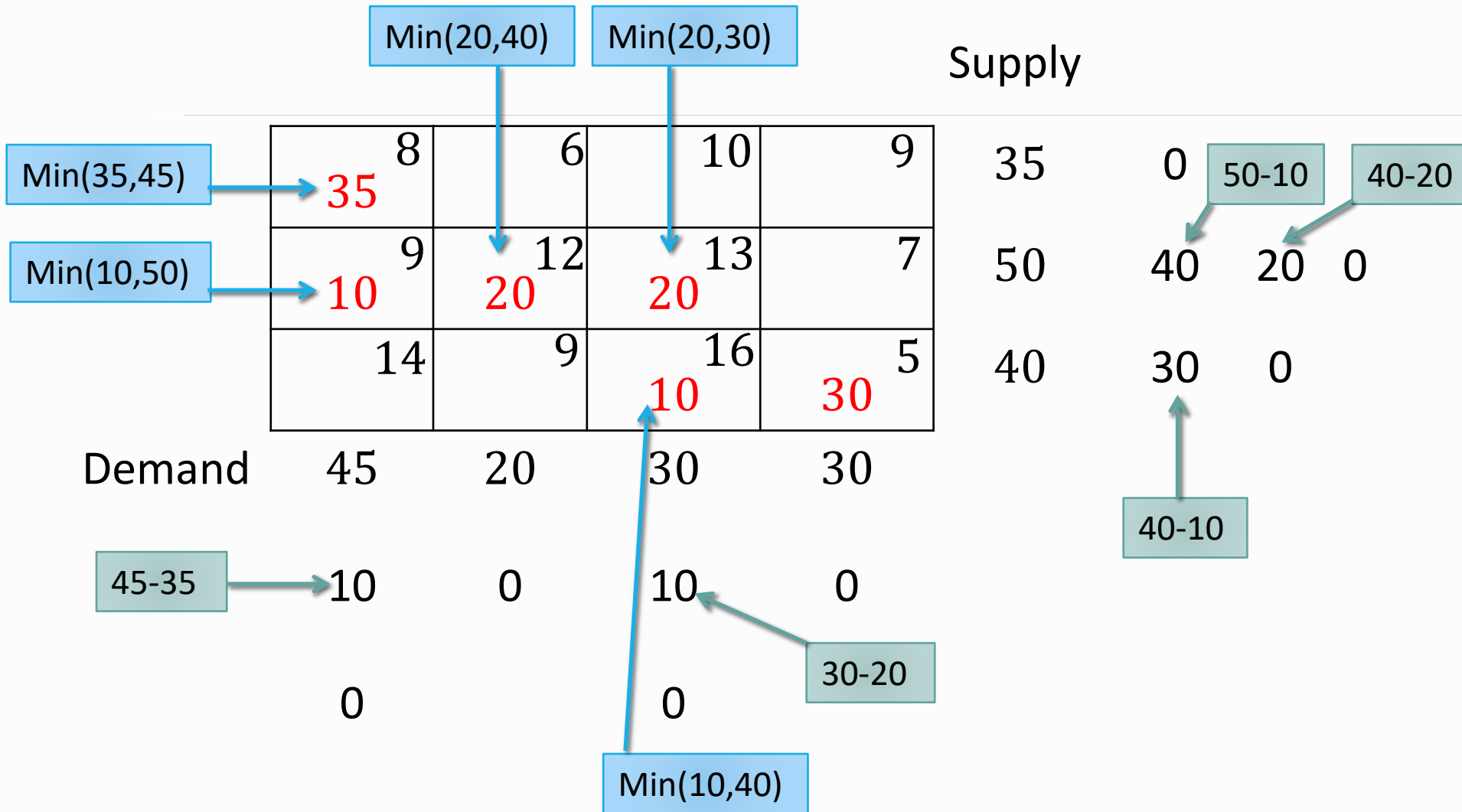
$$c_{11} = 8, c_{12} = 6, c_{13} = 10, c_{14} = 9.$$

$$c_{21} = 9, c_{22} = 12, c_{23} = 13, c_{24} = 7.$$

$$c_{31} = 14, c_{32} = 9, c_{33} = 16, c_{34} = 5.$$

This is balanced transportation problem since  $\sum_{i=1}^m a_i = \sum_{j=1}^n b_j$ , where  $m = 3, n = 4$ .

# Transportation Table



So, the basic feasible solution is:

$$x_{11} = 35, x_{12} = 0, x_{13} = 0, x_{14} = 0.$$

$$x_{21} = 10, x_{22} = 20, x_{23} = 20, x_{24} = 0.$$

$$x_{31} = 0, x_{32} = 0, x_{33} = 10, x_{34} = 30.$$

$$\begin{aligned} Z &= c_{11}x_{11} + c_{12}x_{12} + c_{13}x_{13} + c_{14}x_{14} + c_{21}x_{21} + c_{22}x_{22} + c_{23}x_{23} + c_{24}x_{24} + \\ &\quad c_{31}x_{31} + c_{32}x_{32} + c_{33}x_{33} + c_{34}x_{34} \\ &= 8(35) + 6(0) + 10(0) + 9(0) + 9(10) + 12(20) + 13(20) + 7(0) + 14(0) + \\ &\quad 9(0) + 16(10) + 5(30) \\ &= 1180 \end{aligned}$$

Is this solution optimal?

To answer this question, we need to calculate the following:

- For each **occupied cell**  $(i, j)$  calculate the weight of  $u_i$  and  $v_j$  so that:

$$u_i + v_j = c_{ij}$$

- Each row  $i$  has a weight  $u_i$  and each column  $j$  has a weight  $v_j$ .
- Let  $u_1 = 0$

- For each **unoccupied cell**  $(i, j)$  calculate:

$$u_i + v_j - c_{ij}$$

- Let  $\delta_{ij}$  denote for  $u_i + v_j - c_{ij}$  i.e.  $\delta_{ij} = u_i + v_j - c_{ij}$ .

- If  $\delta_{ij} \leq 0$  for all the unoccupied cells, then the solution is optimal.

$$\begin{array}{llll}
 0 + v_1 = 8 & 1 + v_2 = 12 & 1 + v_3 = 13 & 4 + v_4 = 5 \\
 v_1 = 8 & v_2 = 11 & v_3 = 12 & v_4 = 1
 \end{array}$$

Supply

|                              |    |                                    |                                    |                                   |                                   |    |
|------------------------------|----|------------------------------------|------------------------------------|-----------------------------------|-----------------------------------|----|
| $u_1 = 0$                    |    | 8                                  | 6                                  | 10                                | 9                                 | 35 |
|                              |    | $0 + 11 - 6$<br>$\delta_{12} = 5$  | $0 + 12 - 10$<br>$\delta_{13} = 2$ | $0 + 1 - 9$<br>$\delta_{14} = -8$ |                                   |    |
| $u_2 + 8 = 9$<br>$u_2 = 1$   |    | 9                                  | 12                                 | 13                                | 7                                 | 50 |
|                              |    | $10$                               | $20$                               | $20$                              | $1 + 1 - 7$<br>$\delta_{24} = -5$ |    |
| $u_3 + 12 = 16$<br>$u_3 = 4$ |    | 14                                 | 9                                  | 16                                | 5                                 | 40 |
|                              |    | $4 + 8 - 14$<br>$\delta_{31} = -2$ | $4 + 11 - 9$<br>$\delta_{32} = 6$  | $10$                              | $30$                              |    |
| Demand                       | 45 | 20                                 | 30                                 | 30                                |                                   |    |

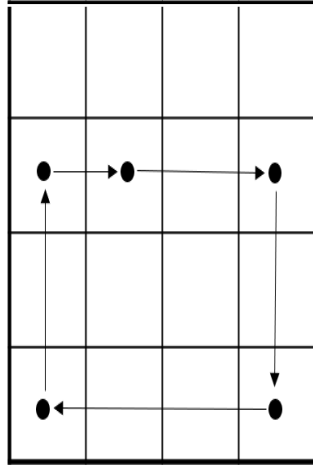
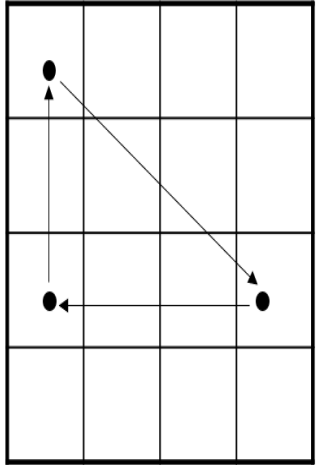
There is  $\delta_{ij} > 0$ , So the solution is not optimal ( $z = 1180$ ).

We need to find a correct closed path to optimize the solution.

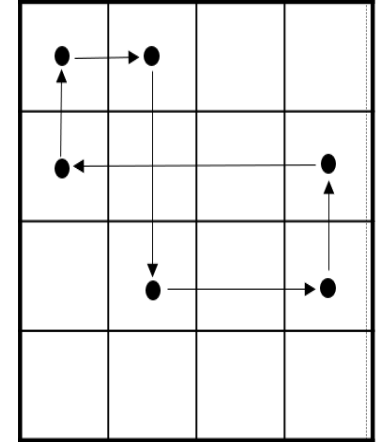
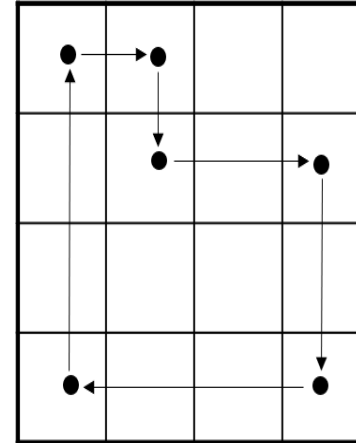
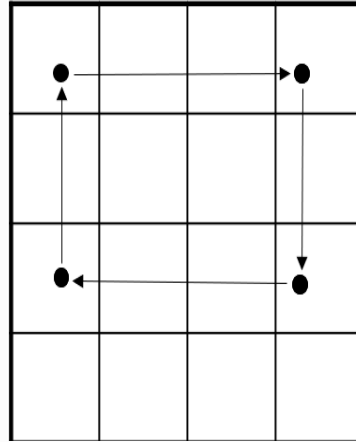
# Closed Path

An ordered sequence of at least four different cells is called a loop if:

- 1) Any two consecutive cells lie in either the same row or same column.
- 2) No three consecutive cells lie in the same row or column.
- 3) The last cell in the sequence has a row or column in common with the first cell in the sequence.



Incorrect closed path



Correct closed path

# The way to find basic feasible solution

- 1) Determine the largest positive value of  $\delta_{ij}$ . Let it be  $\delta^*$ .

$$\delta^* = \max\{\delta_{ij} : \text{unoccupied cell } (i, j)\}$$

- 2) Create a transformation loop in the transformation table so that:

- Verify that the conditions of the transformation loop satisfies.
- The loop contains only one unoccupied cell, which has the value  $\delta^*$ .

- 3) Distribute the sign (+) and (-) for all the cells alternatively, starting with the unoccupied cell that has the value  $\delta^*$ .

- 4) Select from the cells that have (-) the cell that has the lowest value  $\theta$ .

$$\theta = \min\{x_{ij} : \text{occupied cell } (i, j) \text{ that has } (-)\}$$

- 5) Move to the new basic feasible solution, so that the new values for the cells in the transformation loop be as follow:

$$x_{ij} = x_{ij} + \theta \quad \text{for cells that have } (+)$$

$$x_{ij} = x_{ij} - \theta \quad \text{for cells that have } (-)$$

The remaining cells stay the same (the values do not change).

# Example 1

A company has three factories located at three different cities  $F_1$ ,  $F_2$ , and  $F_3$  which supply three different warehouses  $W_1$ ,  $W_2$ , and  $W_3$ . Weekly factory capacities are 200, 160 and 90 unit, respectively. Weekly warehouses requirements are 180, 120 and 150 unit, respectively. Unit shipping costs are given in the table below.

Determine the optimum distribution for this company to minimize shipping cost.

|       | $W_1$ | $W_2$ | $W_3$ |
|-------|-------|-------|-------|
| $F_1$ | 16    | 20    | 12    |
| $F_2$ | 14    | 8     | 18    |
| $F_3$ | 26    | 24    | 16    |

# Solution

Construct the TP table as follows:

|        |     |     |        |    |    |
|--------|-----|-----|--------|----|----|
|        |     |     | Supply |    |    |
|        |     |     | 16     | 20 | 12 |
|        |     |     | 200    |    |    |
|        |     |     |        |    |    |
|        |     |     | 14     | 8  | 18 |
|        |     |     | 160    |    |    |
|        |     |     |        |    |    |
|        |     |     | 26     | 24 | 16 |
|        |     |     | 90     |    |    |
|        |     |     |        |    |    |
| Demand | 180 | 120 | 150    |    |    |

$$\text{Total cost} = 16x_{11} + 20x_{12} + 12x_{13} + 14x_{21} + 8x_{22} + 18x_{23} + 26x_{31} + 14x_{32} + 16x_{33}$$

$$\sum_{i=1}^3 a_i = 200 + 160 + 90 = 450$$

$$\sum_{j=1}^3 b_j = 180 + 120 + 150 = 450$$

So, we have  $\sum_{i=1}^3 a_i = \sum_{j=1}^3 b_j \Rightarrow$  This TP is balanced.

Then the basic feasible solution is:

|  |     |  |     |  |     |     |    |   |
|--|-----|--|-----|--|-----|-----|----|---|
|  | 16  |  | 20  |  | 12  | 200 | 20 | 0 |
|  | 180 |  | 20  |  |     |     |    |   |
|  | 14  |  | 8   |  | 18  | 160 | 60 | 0 |
|  |     |  | 100 |  | 60  |     |    |   |
|  | 26  |  | 24  |  | 16  | 90  | 0  |   |
|  |     |  |     |  | 90  |     |    |   |
|  | 180 |  | 120 |  | 150 |     |    |   |
|  | 0   |  | 100 |  | 90  |     |    |   |
|  |     |  | 0   |  | 0   |     |    |   |

$$O = \begin{cases} x_{11} = 180, x_{12} = 20, x_{13} = 0 \\ x_{21} = 0, x_{22} = 100, x_{23} = 60 \\ x_{31} = 0, x_{32} = 0, x_{33} = 90 \end{cases}$$

$$\text{Total cost}(O) = 16(180) + 20(20) + 12(0) + 14(0) + 8(100) + 18(60) + 26(0) + 24(0) + 16(90) = 6600$$

Note: Then number of occupied cells at any stage of feasible solutions must equal to (no. of rows + no. of column -1) i.e.  $(m + n - 1)$ .

For the example above  $\Rightarrow$  No. of occupied cells = 5.

No. of rows = 3.

No. of columns = 3.

Is this solution (O) optimal?

# Test for optimality of O:

For the occupied cells:

$$u_1 + v_1 = 16, \quad u_1 = 0 \Rightarrow v_1 = 16$$

$$u_1 + v_2 = 20, \quad u_1 = 0 \Rightarrow v_2 = 20$$

$$u_2 + v_2 = 8, \Rightarrow u_2 = -12$$

$$u_2 + v_3 = 18, \Rightarrow v_3 = 30$$

$$u_3 + v_3 = 16, \Rightarrow u_3 = -14$$

|       | $v_1$     | $v_2$    | $v_3$    |
|-------|-----------|----------|----------|
| $u_1$ | 16<br>180 | 20<br>20 | 12       |
| $u_2$ | 14        | 8<br>100 | 18<br>60 |
| $u_3$ | 26        | 24       | 16<br>90 |

For the unoccupied cells:

If all  $\delta \leq 0$  then the solution is optimal.

$$\delta_{13} = u_1 + v_3 - c_{13} = 0 + 30 - 12 = 18$$

$$\delta_{21} = u_2 + v_1 - c_{21} = -12 + 16 - 14 = -10$$

$$\delta_{31} = u_3 + v_1 - c_{31} = -14 + 16 - 26 = -24$$

$$\delta_{32} = u_3 + v_2 - c_{32} = -14 + 20 - 24 = -18$$

It is clear that not all  $\delta_{ij} \leq 0$ , so O is not optimum.

# Improving the basic solution

Constructing the closed path. Start with the most positive cell. In this case the cell  $\delta_{13} = 18$ .

|     |    |         |    |        |    |
|-----|----|---------|----|--------|----|
|     | 16 |         | 20 |        | 12 |
| 180 |    | 20 (−)  |    | (+)    |    |
|     | 14 |         | 8  |        | 18 |
|     |    | 100 (+) |    | 60 (−) |    |
|     | 26 |         | 24 |        | 16 |
|     |    |         |    |        | 90 |



|       |       |       |       |
|-------|-------|-------|-------|
|       | $v_1$ | $v_2$ | $v_3$ |
| $u_1$ |       |       |       |
|       | 16    | 20    | 12    |
|       | 180   |       | 20    |
| $u_2$ |       |       |       |
|       | 14    | 8     | 18    |
|       |       | 120   | 40    |
| $u_3$ |       |       |       |
|       | 26    | 24    | 16    |
|       |       |       | 90    |

The new basic solution is :

$$O^* = \begin{cases} x_{11} = 180, x_{12} = 0, x_{13} = 20 \\ x_{21} = 0, x_{22} = 120, x_{23} = 40 \\ x_{31} = 0, x_{32} = 0, x_{33} = 90 \end{cases}$$

$$\text{Total cost } (O^*) = 16(180) + 20(0) + 12(20) + 14(0) + 8(120) + 18(40) + 26(0) + 24(0) + 16(90) = 6240$$

# Test for optimality of $O^*$ :

$$u_1 + v_1 = 16, \quad u_1 = 0 \Rightarrow v_1 = 16$$

$$u_1 + v_3 = 12, \quad u_1 = 0 \Rightarrow v_3 = 12$$

$$u_2 + v_2 = 8,$$

$$u_2 + v_3 = 18, \Rightarrow u_2 = 6 \Rightarrow v_2 = 2$$

$$u_3 + v_3 = 16, \Rightarrow u_3 = 4$$

|       | $v_1$     | $v_2$    | $v_3$    |
|-------|-----------|----------|----------|
| $u_1$ | 16<br>180 | 20       | 12<br>20 |
| $u_2$ | 14        | 8<br>120 | 18<br>40 |
| $u_3$ | 26        | 24       | 16<br>90 |

For the unoccupied cells:

If all  $\delta \leq 0$  then the solution is optimal.

$$\delta_{12} = u_1 + v_2 - c_{12} = 0 + 2 - 20 = -18$$

$$\delta_{21} = u_2 + v_1 - c_{21} = 6 + 16 - 14 = 8$$

$$\delta_{31} = u_3 + v_1 - c_{31} = 4 + 16 - 26 = -6$$

$$\delta_{32} = u_3 + v_2 - c_{32} = 4 + 2 - 24 = -18$$

It is clear that not all  $\delta_{ij} \leq 0$ , so  $O^*$  is not optimum.

# Improving the basic solution

Constructing the closed path. Start with the most positive cell. In this case the cell  $\delta_{21} = 8$ .

|                                                                                   |     |    |                                                                                   |    |
|-----------------------------------------------------------------------------------|-----|----|-----------------------------------------------------------------------------------|----|
|  | 16  | 20 |  | 12 |
| 180 (−)                                                                           |     |    | 20 (+)                                                                            |    |
|  | 14  | 8  |  | 18 |
| (+)                                                                               | 120 |    | 40 (−)                                                                            |    |
|                                                                                   | 26  | 24 |                                                                                   | 16 |
|                                                                                   |     |    | 90                                                                                |    |



|       |       |       |       |
|-------|-------|-------|-------|
|       | $v_1$ | $v_2$ | $v_3$ |
| $u_1$ | 16    | 20    | 12    |
|       | 140   |       | 60    |
| $u_2$ | 14    | 8     | 18    |
|       | 40    | 120   |       |
| $u_3$ | 26    | 24    | 16    |
|       |       |       | 90    |

So the new improved solution is :

$$O^{**} = \begin{cases} x_{11} = 140, x_{12} = 0, x_{13} = 60 \\ x_{21} = 40, x_{22} = 120, x_{23} = 0 \\ x_{31} = 0, x_{32} = 0, x_{33} = 90 \end{cases}$$

$$\text{Total cost } (O^{**}) = 16(140) + 20(0) + 12(60) + 14(40) + 8(120) + 18(0) + 26(0) + 24(0) + 16(90) = 5920$$

# Test for optimality of $O^{**}$ :

$$u_1 + v_1 = 16, \quad u_1 = 0 \Rightarrow v_1 = 16$$

$$u_1 + v_3 = 12, \quad u_1 = 0 \Rightarrow v_3 = 12$$

$$u_2 + v_1 = 14, \quad u_2 = -2$$

$$u_2 + v_2 = 8, \Rightarrow u_2 = -2 \Rightarrow v_2 = 10$$

$$u_3 + v_3 = 16, \Rightarrow u_3 = 4$$

|       | $v_1$     | $v_2$    | $v_3$    |
|-------|-----------|----------|----------|
| $u_1$ | 16<br>180 | 20       | 12<br>60 |
| $u_2$ | 14<br>40  | 8<br>120 | 18       |
| $u_3$ | 26        | 24       | 16<br>90 |

For the unoccupied cells:

If all  $\delta \leq 0$  then the solution is optimal.

$$\delta_{12} = u_1 + v_2 - c_{12} = 0 + 10 - 20 = -10$$

$$\delta_{23} = u_2 + v_3 - c_{23} = -2 + 12 - 18 = -8$$

$$\delta_{31} = u_3 + v_1 - c_{31} = 4 + 16 - 26 = -6$$

$$\delta_{32} = u_3 + v_2 - c_{32} = 4 + 10 - 24 = -10$$

It is obvious that  $\delta_{ij} \leq 0$ , then  $O^{**}$  is an optimum solution.

Hence, Total cost ( $O^{**}$ ) = 5920

## Example 2

Solve the following transportation problem to maximize profit for the following table.

| Origin   | Destination (Profit per unit) |    |     |    | Supply |
|----------|-------------------------------|----|-----|----|--------|
|          | 1                             | 2  | 3   | 4  |        |
| <i>A</i> | 42                            | 27 | 24  | 35 | 190    |
| <i>B</i> | 46                            | 37 | 32  | 32 | 60     |
| <i>C</i> | 40                            | 40 | 30  | 32 | 140    |
| Demand   | 80                            | 30 | 120 | 60 |        |

# Solution

This is a maximization problem. So, first we must convert this into minimization problem. The conversion of maximization into minimization is done by subtracting the unit profit of the table from the highest unit profit. From the table 46 is the highest unit profit.

First Construct the loss matrix and write the objective function.

$$\text{Max } z = 42x_{11} + 27x_{12} + 24x_{13} + 35x_{14} + 46x_{21} + 37x_{22} + 32x_{23} + 32x_{24} + 40x_{31} + 40x_{32} + 30x_{33} + 32x_{34}$$

# The Loss Matrix

The largest profit = 46

|   |    |    |    |
|---|----|----|----|
| 4 | 19 | 22 | 11 |
| 0 | 9  | 14 | 14 |
| 6 | 6  | 16 | 14 |

The total supply = 390, the total demand = 290. So it is unbalanced transportation problem, surplus =  $390 - 290 = 100$ .



|       | $v_1$ | $v_2$ | $v_3$ | $v_4$ | $v_5$ |              |
|-------|-------|-------|-------|-------|-------|--------------|
| $u_1$ | 4     | 19    | 22    | 11    | 0     | 190 110 80 0 |
|       | 80    | 30    | 80    |       |       |              |
| $u_2$ | 0     | 9     | 14    | 14    | 0     | 60 20 0      |
|       |       |       | 40    | 20    |       |              |
| $u_3$ | 6     | 6     | 16    | 14    | 0     | 140 100 0    |
|       |       |       |       | 40    | 100   |              |
|       | 80    | 30    | 120   | 60    | 100   |              |
|       | 0     | 0     | 40    | 40    | 0     |              |
|       |       |       | 0     | 0     |       |              |

The initial solution is:

$$O = \begin{cases} x_{11} = 80, x_{12} = 30, x_{13} = 80, x_{14} = 0, x_{15} = 0 \\ x_{21} = 0, x_{22} = 0, x_{23} = 40, x_{24} = 20, x_{25} = 0 \\ x_{31} = 0, x_{32} = 0, x_{33} = 0, x_{34} = 40, x_{35} = 100 \end{cases}$$

The no. of occupied cells = 7

$$\text{No. of rows} + \text{no. of columns} - 1 = 3 + 5 - 1 = 7$$

# Test for optimality of $O$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_2 = 19, \quad u_1 = 0 \Rightarrow v_2 = 19$$

$$u_1 + v_3 = 22, \quad u_1 = 0 \Rightarrow v_3 = 22$$

$$u_2 + v_3 = 14, \Rightarrow u_2 = -8$$

$$u_2 + v_4 = 14, \quad \Rightarrow v_4 = 22$$

$$u_3 + v_4 = 14, \Rightarrow u_3 = -8$$

$$u_3 + v_5 = 0 \quad \Rightarrow v_5 = 8$$

$$\delta_{14} = u_1 + v_4 - c_{14} = 0 + 22 - 11 = 11$$

$$\delta_{15} = 0 + 8 - 0 = 8$$

$$\delta_{21} = -8 + 4 - 0 = -4$$

$$\delta_{22} = -8 + 19 - 9 = 2$$

$$\delta_{25} = -8 + 8 - 0 = 0$$

$$\delta_{31} = -8 + 4 - 6 = -10$$

$$\delta_{32} = -8 + 19 - 6 = 5$$

$$\delta_{33} = -8 + 22 - 16 = -2$$

Since, not all  $\delta_{ij} \leq 0$ , then  $O$  is not an optimum solution.

|       | $v_1$   | $v_2$    | $v_3$       | $v_4$       | $v_5$    |
|-------|---------|----------|-------------|-------------|----------|
| $u_1$ | 4<br>80 | 19<br>30 | 22<br>80(-) | 11<br>(+)   | 0        |
| $u_2$ | 0       | 9        | 14<br>40(+) | 14<br>20(-) | 0        |
| $u_3$ | 6       | 6        | 16          | 14<br>40    | 0<br>100 |

|       | $v_1$   | $v_2$    | $v_3$    | $v_4$    | $v_5$    |
|-------|---------|----------|----------|----------|----------|
| $u_1$ | 4<br>80 | 19<br>30 | 22<br>60 | 11<br>20 | 0        |
| $u_2$ | 0       | 9        | 14<br>60 | 14       | 0        |
| $u_3$ | 6       | 6        | 16       | 14<br>40 | 0<br>100 |

The new basic solution is :

$$O^* = \begin{cases} x_{11} = 80, x_{12} = 30, x_{13} = 60, x_{14} = 20, x_{15} = 0 \\ x_{21} = 0, x_{22} = 0, x_{23} = 60, x_{24} = 0, x_{25} = 0 \\ x_{31} = 0, x_{32} = 0, x_{33} = 0, x_{34} = 40, x_{35} = 100 \end{cases}$$

# Test for optimality of $O^*$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_2 = 19, \quad u_1 = 0 \Rightarrow v_2 = 19$$

$$u_1 + v_3 = 22, \quad u_1 = 0 \Rightarrow v_3 = 22$$

$$u_1 + v_4 = 11, \quad u_1 = 0 \Rightarrow v_4 = 11$$

$$u_2 + v_3 = 14, \Rightarrow u_2 = 14 - 22 = -8$$

$$u_3 + v_4 = 14, \Rightarrow u_3 = 3$$

$$u_3 + v_5 = 0 \quad \Rightarrow v_5 = -3$$

$$\delta_{15} = u_1 + v_5 - c_{15} = 0 - 3 - 0 = -3$$

$$\delta_{21} = -8 + 4 - 0 = -4$$

$$\delta_{22} = -8 + 19 - 9 = 2$$

$$\delta_{24} = -8 + 11 - 14 = -11$$

$$\delta_{25} = -8 - 3 - 0 = -11$$

$$\delta_{31} = 3 + 4 - 6 = 1$$

$$\delta_{32} = 3 + 19 - 6 = 16$$

$$\delta_{33} = 3 + 22 - 16 = 9$$

|       | $v_1$   | $v_2$       | $v_3$    | $v_4$       | $v_5$    |
|-------|---------|-------------|----------|-------------|----------|
| $u_1$ | 4<br>80 | 19<br>30(-) | 22<br>60 | 11<br>20(+) | 0        |
| $u_2$ | 0       | 9           | 14<br>60 | 14          | 0        |
| $u_3$ | 6       | 6<br>(+)    | 16       | 14<br>40(-) | 0<br>100 |

Since, not all  $\delta_{ij} \leq 0$ , then  $O^*$  is not an optimum solution.

|       | $v_1$ | $v_2$ | $v_3$ | $v_4$ | $v_5$ |
|-------|-------|-------|-------|-------|-------|
| $u_1$ | 4     | 19    | 22    | 11    | 0     |
|       | 80    |       | 60    | 50    |       |
| $u_2$ | 0     | 9     | 14    | 14    | 0     |
|       |       |       | 60    |       |       |
| $u_3$ | 6     | 6     | 16    | 14    | 0     |
|       |       | 30    |       | 10    | 100   |

# Test for optimality of $O^{**}$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_3 = 22, \quad u_1 = 0 \Rightarrow v_3 = 22$$

$$u_1 + v_4 = 11, \quad u_1 = 0 \Rightarrow v_4 = 11$$

$$u_2 + v_3 = 14, \Rightarrow u_2 = 14 - 22 = -8$$

$$u_3 + v_4 = 14, \Rightarrow u_3 = 3$$

$$u_3 + v_5 = 0, \Rightarrow v_5 = -3$$

$$\delta_{12} = 0$$

$$\delta_{15} = -3$$

$$\delta_{21} = -4$$

$$\delta_{22} = -14$$

$$\delta_{24} = -11$$

$$\delta_{25} = -11$$

$$\delta_{31} = 1$$

$$\delta_{33} = 9$$

|       | $v_1$   | $v_2$   | $v_3$       | $v_4$       | $v_5$    |
|-------|---------|---------|-------------|-------------|----------|
| $u_1$ | 4<br>80 | 19      | 22<br>60(-) | 11<br>50(+) | 0        |
| $u_2$ | 0       | 9       | 14<br>60    | 14          | 0        |
| $u_3$ | 6       | 6<br>30 | 16<br>(+)   | 14<br>10(-) | 0<br>100 |

Since, not all  $\delta_{ij} \leq 0$ , then  $O^{**}$  is not an optimum solution.

|       | $v_1$   | $v_2$   | $v_3$    | $v_4$    | $v_5$    |
|-------|---------|---------|----------|----------|----------|
| $u_1$ | 4<br>80 | 19      | 22<br>50 | 11<br>60 | 0        |
| $u_2$ | 0       | 9       | 14<br>60 | 14       | 0        |
| $u_3$ | 6       | 6<br>30 | 16<br>10 | 14       | 0<br>100 |

# Test for optimality of $O^{***}$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_3 = 22, \quad u_1 = 0 \Rightarrow v_3 = 22$$

$$u_1 + v_4 = 11, \quad u_1 = 0 \Rightarrow v_4 = 11$$

$$u_2 + v_3 = 14, \Rightarrow u_2 = -8$$

$$u_3 + v_3 = 16, \quad \Rightarrow u_3 = -6$$

$$u_3 + v_2 = 6, \Rightarrow v_2 = 12$$

$$u_3 + v_5 = 0, \Rightarrow v_5 = 6$$

$$\delta_{12} = -7$$

$$\delta_{15} = 6$$

$$\delta_{21} = -4$$

$$\delta_{22} = -5$$

$$\delta_{24} = -11$$

$$\delta_{25} = -2$$

$$\delta_{31} = -8$$

$$\delta_{34} = -9$$

|       | $v_1$   | $v_2$   | $v_3$       | $v_4$    | $v_5$       |
|-------|---------|---------|-------------|----------|-------------|
| $u_1$ | 4<br>80 | 19      | 22<br>50(-) | 11<br>60 | 0<br>(+)    |
| $u_2$ | 0       | 9       | 14<br>60    | 14       | 0           |
| $u_3$ | 6       | 6<br>30 | 16<br>10(+) | 14       | 0<br>100(-) |

Since, not all  $\delta_{ij} \leq 0$ , then  $O^{***}$  is not an optimum solution.

|       | $v_1$   | $v_2$   | $v_3$    | $v_4$    | $v_5$   |
|-------|---------|---------|----------|----------|---------|
| $u_1$ | 4<br>80 | 19      | 22       | 11<br>60 | 0<br>50 |
| $u_2$ | 0       | 9       | 14<br>60 | 14       | 0       |
| $u_3$ | 6       | 6<br>30 | 16<br>60 | 14       | 0<br>50 |

# Test for optimality of $O^{*****}$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_4 = 11, \quad u_1 = 0 \Rightarrow v_4 = 11$$

$$u_1 + v_5 = 0, \quad u_1 = 0 \Rightarrow v_5 = 0$$

$$u_3 + v_5 = 0, \quad \Rightarrow u_3 = 0$$

$$u_3 + v_2 = 6, \quad \Rightarrow v_2 = 6$$

$$u_3 + v_3 = 16, \Rightarrow v_3 = 16$$

$$u_2 + v_3 = 14, \Rightarrow u_2 = -2$$

$$\delta_{12} = -13$$

$$\delta_{13} = -6$$

$$\delta_{21} = 2$$

$$\delta_{22} = -5$$

$$\delta_{24} = -5$$

$$\delta_{25} = -2$$

$$\delta_{31} = -2$$

$$\delta_{34} = -3$$

|       | $v_1$ | $v_2$ | $v_3$ | $v_4$ | $v_5$ |
|-------|-------|-------|-------|-------|-------|
| $u_1$ | 4     | 19    | 22    | 11    | 0     |
| $u_2$ | 0     | 9     | 14    | 14    | 0     |
| $u_3$ | 6     | 6     | 16    | 14    | 0     |

Diagram illustrating the current solution and the path for improvement:

- Cell  $(u_1, v_1)$  contains 80(-) and a blue dot.
- Cell  $(u_1, v_5)$  contains 50(+) and a blue dot.
- Cell  $(u_2, v_1)$  contains 0 and a blue dot.
- Cell  $(u_2, v_3)$  contains 60(-) and a blue dot.
- Cell  $(u_3, v_3)$  contains 16 and a blue dot.
- Cell  $(u_3, v_5)$  contains 50(-) and a blue dot.
- Cell  $(u_3, v_2)$  contains 30.
- Cell  $(u_3, v_4)$  contains 60(+).

Blue arrows indicate the path for improvement: from  $(u_1, v_1)$  to  $(u_1, v_5)$ , from  $(u_1, v_5)$  to  $(u_3, v_5)$ , from  $(u_3, v_5)$  to  $(u_3, v_4)$ , from  $(u_3, v_4)$  to  $(u_2, v_3)$ , and from  $(u_2, v_3)$  to  $(u_2, v_1)$ .

Since, not all  $\delta_{ij} \leq 0$ , then  $O^{****}$  is not an optimum solution.



|       | $v_1$   | $v_2$   | $v_3$     | $v_4$    | $v_5$    |
|-------|---------|---------|-----------|----------|----------|
| $u_1$ | 4<br>30 | 19      | 22        | 11<br>60 | 0<br>100 |
| $u_2$ | 0<br>50 | 9       | 14<br>10  | 14       | 0        |
| $u_3$ | 6       | 6<br>30 | 16<br>110 | 14       | 0        |

# Test for optimality of $O^{*****}$ :

$$u_1 + v_1 = 4, \quad u_1 = 0 \Rightarrow v_1 = 4$$

$$u_1 + v_4 = 11, \quad u_1 = 0 \Rightarrow v_4 = 11$$

$$u_1 + v_5 = 0, \quad u_1 = 0 \Rightarrow v_5 = 0$$

$$u_2 + v_1 = 0, \Rightarrow u_2 = -4$$

$$u_2 + v_3 = 14, \Rightarrow v_3 = 18$$

$$u_3 + v_3 = 16, \Rightarrow u_3 = -2$$

$$u_3 + v_2 = 6, \quad \Rightarrow v_2 = 8$$

$$\delta_{12} = -11$$

$$\delta_{13} = -4$$

$$\delta_{22} = -5$$

$$\delta_{24} = -7$$

$$\delta_{25} = -4$$

$$\delta_{31} = -4$$

$$\delta_{34} = -5$$

$$\delta_{35} = -2$$

Hence, all  $\delta_{ij} \leq 0$ , then  $O^{*****}$  is an optimum solution.

The optimum solution is :

$$O^{*****} = \begin{cases} x_{11} = 30, x_{12} = 0, x_{13} = 0, x_{14} = 60, x_{15} = 100 \\ x_{21} = 50, x_{22} = 0, x_{23} = 10, x_{24} = 0, x_{25} = 0 \\ x_{31} = 0, x_{32} = 30, x_{33} = 110, x_{34} = 0, x_{35} = 0 \end{cases}$$

$$\begin{aligned} \text{Max profit} &= 42(30) + 35(60) + 46(50) + 32(10) + 40(30) + 30(110) \\ &= 10480 \end{aligned}$$